# Consultative Selling For Professional Services The Essential Sales Manual For Consultants And Other Trusted Advisers

The Professional Services Firm BibleStrategic Tendering for Professional ServicesProfessional Services MarketingProfessional Services Marketing HandbookProfessional Services in the EU Internal MarketConsulting & Professional Services Firm Hiring by U.S. Middle-Market CompaniesInnovating Professional ServicesProfessional Services Agreements101 Marketing Strategies for Accounting, Law, Consulting, and Professional Services FirmsProfessional Services MarketingProfessional Services Leadership HandbookThe Oxford Handbook of Professional Service FirmsSoft Skills for the Professional Services IndustryReinventing Professional ServicesWinning the Professional Services SaleProfessions and Professional Service FirmsHow to Market Your Way to a Million Dollar Professional Service PracticeThe New Professional Service FirmThe Governance of Professional Service FirmsEntrepreneurial Strategies of Professional Service Firms John Baschab Matthew Fuller William Winston Nigel Clark Tinne Heremans Mark N. Clemente Alastair Ross Leslie Edwards Troy Waugh Mike Schultz Nigel Clark Laura Empson Andreas Creutzmann Ari Kaplan Michael W. McLaughlin Mike Saks Bob Serling L. Martin van der Mandele Dirk Harlacher Andreas B. G⊓nther

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spanning everything from legal firms and architects to fundraisersand dentists the professional services industry continues to experience spectacular growth yet remains largely undocumented inbusiness literature until now the professional services firm bible is a sophisticated and comprehensive guide to running a highly productive professional services organization top consultants john baschab and jon piotprovide specific and sharply defined policies practices and toolsfor each important aspect of managing the professional servicesfirm allowing you to assess current operations and develop astep by step plan for realising measurable productivity improvements further the book will help you improve financial performance by managing costs getting the most from external vendors and improving revenues the professional services firm bible is full of bestpractices proven advice and practical techniques and includes acd rom with customizable tools every professional services firm canuse to achieve improvements please visit iig1 com and impactinsights comfor more information on the book and top consultants john baschaband jon piot

winner business book awards 2018 selling the dream category competitive bidding for work is a long established aspect of business within the professional services and consulting sector for many markets pitching has become a critical element of

both attracting and retaining business combating clients demands and intense competition firms that want to win and retain business need business development and marketing teams that are experts in creating compelling proposals strategic tendering for professional services offers a masterclass in improving your pitching skills and processes drawing on insights from current pitch and proposal professionals and client side procurement teams strategic tendering for professional services provides end to end best practice guidance from the crucial decision of which request for proposals rfps to respond to right through to the all important face to face presentation and post pitch follow up this practical handbook leads readers through all stages of the process on best practice and strategies for success packed with practical features to help readers put quidance into practice strategic tendering for professional services also supports business wide improvement with a clear analysis of the processes and systems available to support pitch assembly and reporting whether you are a bid and proposal professional looking for extra tools a business development or marketing manager providing support and expertise to partners or a professional wanting to improve pitching skills this book will be key to winning opportunities that will set the firm apart

the days of professionals simply hanging a shingle and waiting for clients to beat a path to the door are long gone the marketplace is crowded with new service professionals of all types from cpas and attorneys to health care providers and competing service organizations professionals must realize that their services no matter how good they are simply will not sell themselves services marketing is the key to the game and here is the most concise easy to understand jam packed source of services marketing professional services marketing provides a very readable and simple introduction to the marketing process for the professional service environment it gives professionals an inexpensive way to successfully develop a strong client base and grow in a competitive marketplace using a step by step approach this new book provides both strategic and tactical

guidance for both the new and seasoned marketing careerist distinguished expert and international authority fred crane offers a realistic overview of the marketing process and discusses the characteristics and difficulties involved in marketing and managing professional services he provides solutions to those challenges starting with a marketing plan moving through client management and the marketing audit professional services marketing discusses management principles and examines implications for site analysis physical analysis and facility design it explores the true meaning of communication in the professional service arena and what this means for the bottom line a plus for professionals new to the marketing field this practical book gives examples of professional services marketing ideas that have been put into practice successfully professional services marketing can be read in a single afternoon yet retains an encyclopedic breadth of vision and covers every major issue in the field specialists have already praised the work as essential and unique in the literature it deserves consideration not only as a guide for established professionals but also as a basic text for future professionals as they prepare for their fields truly a practical guidebook for any professional professional services marketing shows you a cookbook approach to designing a marketing plan that is easily followed how to take advantage of impression management and what it really means when to apply professional services marketing ideas that can be put to work almost immediately when to undertake internal marketing where to apply relationship marketing how to apply synchromarketingall professionals from architects to veterinarians will find valuable tips on marketing in this new book members in professional associations involved in training and professional development will also find helpful strategies for expanding their marketing capabilities as will those teaching services and professional services courses in colleges and universities

the market for professional services and consulting firms is changing driven by evolving and more demanding client requirements legal accountancy and other professional services firms are now looking for a new breed of leaders with the

insight to help deliver those requirements professional services marketing handbook published in association with the professional services marketing group is for marketing and business development professionals sales specialists and a firm s technical practitioners who want to play a fuller role in their firm s obsession with client relationship development to increase their impact and influence featuring international case studies and best practice from industry leaders and experts such as allen overy baker mckenzie pwc kreston reeves and white case professional services marketing handbook explains how to become a complete client champion the voice of the client to both shape and deliver a firm s client solution and experience it helps marketers develop a growth strategy for their firm understand and connect with clients more deeply and develop and manage client relationships to build successful brands contributing authors richard grove director of marketing business development communications allen overy llp daniel smith senior business development and marketing manager asia pacific baker mckenzie claire essex director of business development and marketing asia pacific baker mckenzie clive stevens executive chairman kreston reeves louise field head of client service insight bird lip tim nightingale founder nisus consulting ben kent managing director meridian west lisa hart shepherd ceo acritas nick masters head of online pwc alastair beddow associate director meridian west dale bryce president asia pacific professional services marketing association gillian sutherland director global key account management buildings places aecom susan d aish business relationship director macroberts llp dan o day vice president thomson reuters elite matthew fuller director of marketing and business development emea white case llp amy kingdon marketing communications director uk europe atkins eleanor campion communications executive uk europe atkins jessica scholz business development manager freshfields bruckhaus deringer germany giles pugh principal sutherlandspugh

professional services are a key component of the eu internal market economy yet also significantly challenge the legal framework governing this internal market

indeed specific professional regulatory structures which are often the result of a blend of government and self regulation hold clear potential for conflict with eu free movement and competition law rules hence this book looks at the manner in which both free movement and competition laws might apply to such self and co regulatory set ups and at the leeway given to quality considerations apparently conflicting with free movement or competition objectives in addition since court action will seldom suffice to genuinely integrate a market the book also explores those instruments of eu secondary legislation that are likely to impact the most on the provision of professional services however the book goes beyond a mere inventory to ask how eu internal market policy could contribute to the optimal legal environment for professional services a law and economics analysis is employed to investigate the need for specific professional rules the preferred type of regulator self co or government regulation and the level national and or european at which regulation should be adopted as becomes clear the story of the market for professional services is one of market and government failure the author is thus left to compare imperfect situations where market failures compete with rent seeking efforts the tendency towards over centralisation and national protectionism this book offers both an in depth legal analysis of the eu framework as it applies to professional services as well as a more normative evaluation of this framework based on insights from law and economics scholarship it will therefore be a valuable resource for all practitioners policy makers and academics dealing with professional services as well as more generally with questions of quality and self regulation

in depth market research study analyzes hiring decision making selection criteria and use of consulting and professional services firms by middle market companies in the current market environment input based on data from corporate procurement executives and c level officers comprehensive 80 page report identifies companies specific pain points and the strategic issues driving their retention of management consulting accounting law it marketing and

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communication and other specialized advisory firms statistics detail key purchasing trends and buyers decision making criteria

innovating professional services provides a practical and detailed guide for change agents and leaders in professional service firms who are seeking to transform their firm s performance through innovation focusing on the professional services sector the book highlights process innovation the re engineering of services and internal support processes to reduce cost and increase value to clients detailed techniques such as the use of lean process mapping waste identification service experience mapping and value profiling are explained drawing on the author s extensive experience in working with leading law business service and consulting firms to create measurable improvements with case studies to illuminate the challenges of driving major improvement through innovation this book is valuable reading for leaders and change agents in law firms accountants consultants architects financial services and engineering services

the book describes those issues that a professional should expect to find in a comprehensive services agreement it is the first to deal in detail with the particular risks that are inherent in non standard agreements it discusses the legal liabilities that might be imposed on the professional if those risks are accepted reference is made to some of the standard conditions produced by professional bodies the scope of professional identity insurance is also covered book jacket

troy waugh the rainmakers rainmaker has provided a well designed blueprint for selling professional services that skillfully draws upon his more than thirty years in the field this practical highly focused guide to the selling process can help our firms achieve sales successes measured not only by effort but also by bottom line results howard b allenberg vice chairman and cio bdo seidman llp finally peerless focus on how to break into all aspects of the selling process and the currents of relationship and buyer development learn how to build your personal and firm business more successfully covers the process of relationship and buyer

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professional services firms from the legal sector to accountancy consulting and beyond face increased disruption service delivery models are under pressure to adapt to changing client expectations technology offers new ways of working with clients but changes the skills profile required of professionals and threatens the traditional people centred business model the professional services leadership handbook equips leaders and aspiring leaders with tools and insights both to tackle these long term disruptive trends and to maximise their firm s profitability today leaders of professional services firms find themselves with a daunting but exciting range of challenges ahead using practical insights drawn from

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experienced professional services leaders the professional services leadership handbook explores new models and working practices to address four components of strategic leadership clients business people and self leadership it offers clear sighted analysis of common pain points and provides innovative solutions for dealing with them this practical guide is designed for everyone involved in leadership decisions whether that be a practice area sector group business function or even firm wide leadership role it will help readers to focus their attention on the activities that will really make a difference to the success of their firm

over the past three decades the professional service firm psf sector has emerged as one of the most rapidly growing profitable and significant in the global economy in 2013 the accountancy management consulting legal and architectural sectors alone generated revenues of us 1 6 trillion and employed 14 million people psfs play an important role in developing human capital creating innovative business services reshaping government institutions establishing and interpreting the rules of financial markets and setting legal accounting and other professional standards the study of psfs can offer insights into the contemporary challenges facing organizations within the knowledge economy and deepen understanding of more conventional organizations despite their significance however psfs have until recently remained very much in the shadows of organizational and management research the oxford handbook of professional service firms marks the coming of age of psf scholarship with a comprehensive and integrative exploration of current research and thinking on psfs featuring contributions from internationally renowned scholars in the fields of organizational and management studies it is divided into three distinct sections the professions the firms and the professionals that work within them and covers subjects from governance and leadership to regulation entrepreneurship and diversity bringing together a broad range of empirical and theoretical perspectives the handbook offers many potentially important insights into the contemporary challenges of organizations in the

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knowledge economy and suggests new lines of inquiry that may shed further light on the activities and performance of psfs and the professionals who work within them

soft skills for the professional services industry auditors accountants lawyers consultants and other highly educated and trained professionals frequently hold impressive credentials and offer clients specialized expertise in complex areas at the same time these professionals understandably focus on the analytical and technical components of their jobs sometimes to the point of excluding or ignoring important soft skills critical to the success of their careers and practices in soft skills for the professional services industry principles tasks and tools for success veteran auditor and entrepreneur andreas creutzmann delivers an essential discussion of often overlooked professional competencies that can mean the difference between career engagement and business success or failure in the book you II find accessible guidance on critical soft skills that can make a difference between fulfilment and success and failure on a professional and personal level you II learn to handle the blending of home and the home office how to effectively manage staff how to market yourself and your firm practical strategies for client and colleague communication and how to find happiness in your day to day work each chapter stands alone and can be read in any order they provide professionals with invaluable skills for navigating the modern and digital reality of work showing you how to combine your professional education with the latest research and common sense on everything from client management to firm marketing soft skills for the professional services industry uses the field of auditing as a template and guide but it is highly relevant to all skilled professionals including lawyers consultants medical professionals and others the book is a must read for any knowledge worker trying to add to their toolbox of practical skills critical guidance for practicing professionals on how to build often overlooked soft skills most highly educated and trained professionals aren t lacking in analytical or technical skills lawyers know the law accountants

understand double entry bookkeeping and doctors know anatomy however many of us are less familiar with often overlooked and equally essential soft skills client management communication staff and employee management and others in soft skills for the professional services industry accomplished auditor entrepreneur and consultant andreas creutzmann walks you through how to build critical competencies from self marketing to balancing work and life when your office is in your house the book is made up of numerous self contained chapters that can be read in any order and it demonstrates how to navigate increasingly digital and insistent professional demands on your time effectively manage client and colleague relationships and sell new clients on the services your firm offers an essential roadmap to achieving personal and career success soft skills for the professional services industry is an indispensable resource for lawyers doctors accountants auditors and any other extensively skilled professional it offers practical tools in functional areas that are frequently neglected in formal professional training

how engaging technology and relationships can help you stand out attract business and achieve a more dynamic professional life the technological landscape has reshaped the way white collar workers cultivate and promote their businesses the transformation of professional services is an engaging look at how licensed experts are adapting to today s dynamic economic environment from ari kaplan a recognized advisor on business and career development reinventing professional services building your business in the digital marketplaceoffers insights on taking advantage of enterprising techniques to stand out and position one s self as an insightful chameleon rather than as an isolated purveyor of facts and figures details the importance of offering resources instead of simply selling reveals strategies for increasing one s searchability and distinguishing one s self in an economic downturn or recovery offers advice readers can immediately use to strengthen client relationships written in a straightforward and accessible style this book provides engaging guidance for anyone in the professional services field

from business consultants financial advisers and lawyers to accountants real estate brokers and appraisers

an innovative approach to winning more profitable sales in the growing professional services industry in recent years professional services providers have had to rethink their sales methods and adapt to profound changes in the way clients buy services in response winning the professional services sale argues for fundamental changes in the seller s mindset and sales strategies rather than pressing the sale salespeople must help clients buy the way that works best for each client this new approach gives buyers what they now want in a services seller a consultative problem solver change agent and solution integrator all rolled into one author michael mclaughlin presents a strategy for winning new business with a holistic approach to each client relationship only by fully understanding a sale from every angle including its impact on the client s business and career can salespeople thrive in the new era of the service economy

professions are increasingly linked with enterprise at a number of interrelated levels by considering the relationship of professions to the enterprise contexts in which they work this book reveals the dilemmas posed to professional groups and the opportunities and constraints that can arise in their organisational frameworks addressing both private and public sectors this collection explores questions including what are the implications for the culture practices and identities of professions of working in enterprise contexts including with increased globalisation are professions becoming more entrepreneurial in a knowledge economy what are the tensions between professionalism and enterprise and how are these resolved these are themes that are extremely important to professionals and their managers especially with the rise of large scale professional service firms serving corporate clients with truly global reach this cutting edge collection will be of interest to researchers educators and advanced students studying professional behaviour in fields such as business studies management organisational analysis public administration political science social policy and sociology as well as

students on focused programmes of professional study in fields such as health law and social care

this is a collection of four works by bob serling on how to build your professional service oriented business into a million dollar powerhouse practical advice and sample marketing information are provided in addition purchasing this book entitles to reader to download four pre recorded ga sessions with the author

the authors of this book alert that professional services like law accountancy and consultancy firms are set to face major disruption the most important driver and enabler are the new technologies that help and in part substitute the work done by professionals the second important disruptor is the new generation of professionals newgen who are less interested in building their careers in a hierarchical organization and more interested in entrepreneurial challenges in small teams with more rapid returns in the meanwhile major service conglomerates the big four accounting firms the big three consulting firms to name a few examples build their network using their brand and substantial resources all along the relentless pressure from clients to receive more services at lower cost continues medium sized professional firms as well as one person independents appear to suffer most from these disruptions and are most anxious to find new ways to conduct their business but the leaders of large firms also feel that they are increasingly unable to support the innovative entrepreneurship of their most promising professionals while their organizations institutionalize and their overheads continue to grow this book proposes a new orientation and model of a professional service firm as an answer to these challenges by creating a professional service community it is a synergistic team of organizations that share a vision of their role in society and main lines of their mission as well as the quality of their deliverables and their key clients at the same time they are independent in designing their internal business models like recruitment training knowledge management and economics the professional service community provides a unique and highly attractive level of entrepreneurship flexibility and efficiency to the benefit of its clients partners staff and other stakeholders it is the way of the future

over the past years knowledge intensive industries have gained significant importance as economic factor giving rise to professional service firms psfs such as law firms accounting firms or consultancies following this development the research interest especially in the strategies pursued by psfs has grown substantially however past research focused mainly on strategies of established mature psfs leaving academics as well as potential entrepreneurs without guidance on what newly founded entrepreneurial psfs should pay attention to in order to ensure lasting competitive advantages based on an explorative grounded theory analysis of two outstanding commercial law firm spin offs in germany this work advances the research in this field in addition to a detailed case study report it offers a comprehensive theoretical framework and argues that psfs have to employ a set of seven specific entrepreneurial strategies including for example servicedelivery people development and client acquisition strategies in order to successfully manage the entrepreneurial phase in providing examples for the growing psf industry the findings on commercial law firm spin offs also inform entrepreneurship research in other professions

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